INSTITUTIONAL & PARTNER BROCHURE · EDITION 2026-27

The Institution of Global Legal Practice.

Independent firms. Exclusive designations. Corridor leadership. One standard for clients whose work crosses borders.

1	9	22	6
FIRM PER PRACTICE, PER JURISDICTION	PRACTICE GROUPS	BUSINESS CORRIDORS	INSTITUTIONS IN UNBOUNDED™





THE SHIFT

The world went cross-border. Legal delivery has to follow.

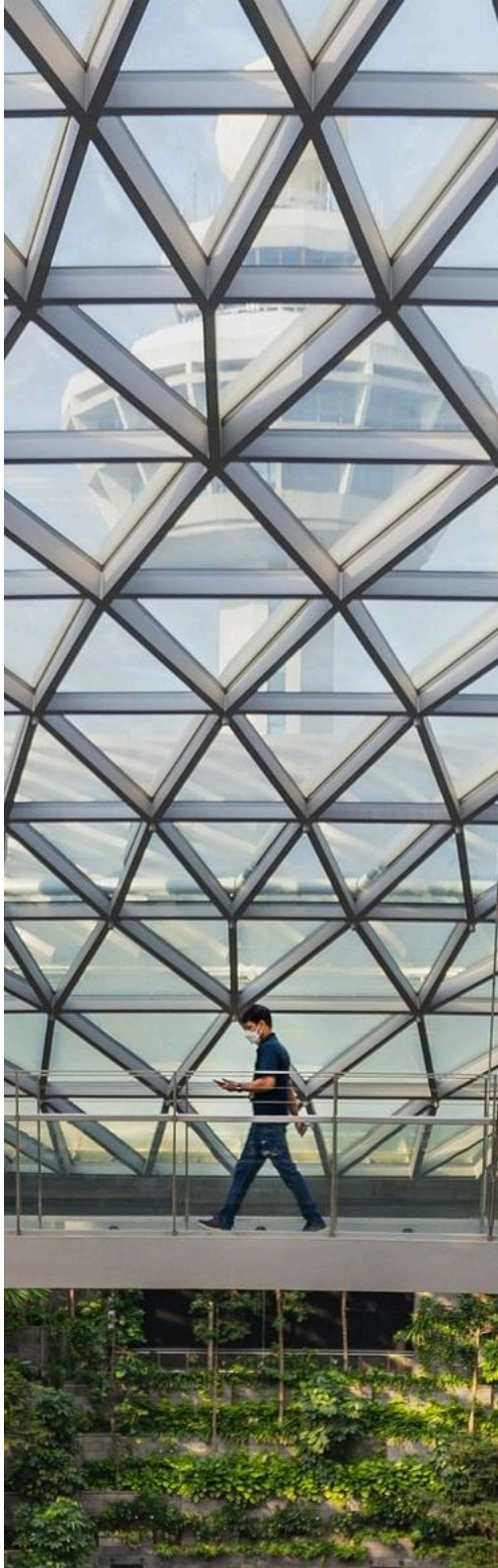
Businesses, families, capital and disputes move across jurisdictions at speed. WLA was built so that legal coordination moves with them, from the first brief to the final close.

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What this book covers

For partner firms considering a WLA designation, and for clients who want to see how WLA works.

01	Why WLA exists	Continuity across borders
02	What WLA is	One institution, independent firms
03	How WLA works	Know · Map · Activate · Stay ahead
04	Nine practice groups	Depth organised around movement
05	Corridors	Both sides of the route
06	The Matter Desk	One brief, many jurisdictions
07	WLA Products	Client work arrives structured
08	Who WLA serves	Eight client pathways
09	WLA Qualified™	Earned on evidence, renewed on use
10	Designations and fees	Exclusive Practice Partner · Corridor Leader
11	Building business	Participation is the multiplier
12	WLA Intelligence	Movement becomes knowledge
13	UNBOUNDED™	Six institutions, one direction
14	The Paris Assembly™	Paris · 20–21 October 2027
15	How to join	Four steps to designation





01 · WHY WLA EXISTS

Great lawyers exist in every jurisdiction. WLA connects them into one continuous experience.

01

Context travels

One brief carries the client's facts and strategy across every market.

02

Jurisdictions connect

Each country answers its legal question with the cross-border consequence in view.

03

Responsibility is shared

Firms on both sides hold the matter together, from first brief to close.

04

Counsel coordinates

The institution aligns the firms, so the general counsel leads the decision.



02 · WHAT WLA IS

One institution. Independent firms. Shared standards.

WLA connects independent law firms of real depth under shared standards, so they co-practise and grow at a global level while keeping everything that makes them distinctive. Local identity stays. Global capability is added.

Pillar 01

Co-practice

Independent firms holding cross-border matters together, on both sides of the border, under the Co-Practice Protocol.

Pillar 02

Intelligence

Signals, insights and resources contributed from WLA jurisdictions and made usable for clients and partners.

Pillar 03

Accreditation

WLA Qualified™: an earned designation, reviewed every year and kept through use.

03 · HOW WLA WORKS

Know. Map. Activate. Stay ahead.

WLA sits upstream of legal spend. It maps the decision first, then brings in designated counsel on every side of the border.

01

Know

Open intelligence on corridors, jurisdictions and practices. Ask WLA starts from the business question.

02

Map

A fixed-scope WLA Product turns one decision into markets, workstreams, sequence and the counsel required. AI drafts; a lawyer at a WLA partner firm in each jurisdiction verifies.

03

Activate

WLA introduces the designated firm on each side. The client engages each firm directly, and the firms hold the matter together.

04

Stay ahead

Regulatory Radar™ shows how new signals affect the client's footprint. The Board Legal Risk Brief™ tells the board what needs a decision.

04 · PRACTICE GROUPS

Practice depth, organised around movement.

Each practice group works as a distributed global boutique: excellent in each jurisdiction, ready to co-practise across borders when the client's work moves.

01 **Corporate, Commercial & Transactional**
Cross-border deals, acquisitions, joint ventures and commercial contracts

02 **Disputes & Arbitration**
Litigation, international arbitration, mediation and enforcement

03 **Tax**
International tax, structuring and cross-border tax interfaces

04 **Intellectual Property**
Patents, trademarks, licensing and IP strategy

05 **Immigration**
Global mobility, visas, residence and investor routes

06 **Employment & Labour**
Hiring, secondment, restructuring and cross-border employment

07 **Tech & AI**
Data protection, AI regulation, cybersecurity and technology contracts

08 **Energy & Infrastructure**
Projects, renewables, infrastructure and financing

09 **Real Estate**
Acquisition, development, leasing and real estate finance

05 · CORRIDORS

Both sides of the corridor.

WLA organises firms around real cross-border movement. When a matter moves from one market to another, counsel on both sides is identified, briefed and aligned from the start.

22 CORRIDORS · SIX ACTIVE

GULF → CEE
EU → INDIA
GCC → SE ASIA
UK → AFRICA
APAC ↔ AMERICAS
US ↔ EUROPE
UKRAINE ↔ EU
ISRAEL ↔ UAE
SOUTH KOREA ↔ VIETNAM
INDIA → AFRICA
TURKEY → CENTRAL ASIA
INDIA → UAE
CHINA → GLOBAL SOUTH
SINGAPORE ↔ INDIA
GERMANY → INDIA
US ↔ LATIN AMERICA
BRAZIL → EUROPE
AUSTRALIA → ASEAN
EU → LATIN AMERICA
FRANCE → FRANCOPHONE AFRICA
INDIA → LATIN AMERICA
SAUDI ARABIA → PAKISTAN

01

Originating side

Understands the client, the commercial objective and the decision context.

02

Receiving side

Brings local law, execution capability and jurisdictional judgment.

03

The WLA layer

Connects the brief, the practices, the intelligence and the continuing relationship.

A Corridor Leader carries a clear responsibility: to make a cross-border route work for clients and for partner firms.

06 · THE MATTER DESK

Coordination by design.

A global institution needs a centre. The Matter Desk receives the brief, maps jurisdictions and practices, introduces the right designated firms and keeps the cross-border context intact. For each corridor, the Corridor Executive Desk routes enquiries to the Corridor Leader on each side.

01

Receive

A client, partner firm or institution briefs WLA.

02

Analyse

Jurisdictions, practice groups, sector, urgency and corridor are identified.

03

Match

The designated partner firm on each side is introduced, after its own conflict check.

04

Coordinate

One brief, structured communication and continuity across borders.



07 · WLA PRODUCTS

Client work arrives structured.

WLA offers clients fixed-scope products that map a decision before counsel is engaged. Each names the jurisdictions where advice is needed. When the client acts, WLA introduces the designated partner firms, and each firm engages the client directly.

Eighteen products in all, from the AI & Data Launch Passport™ to the Enforcement & Recovery Map™. Every product ends in a clear requirement for designated counsel.

01

Cross-Border Legal Map™

One business decision mapped across every market it touches: issues, sequence, gates and counsel.

02

Market Entry Legal Readiness™

A written plan for entering one or more markets: entity, licences, people, contracts and order.

03

Deal Regulatory Gate™

Every regulatory approval, screening and filing that shapes the timing of a cross-border deal.

04

Global Legal Bench™

Pre-qualified outside counsel across the markets a company uses most, on an annual basis.

08 · WHO WLA SERVES

Everyone who needs legal continuity across borders.



General Counsel

Multi-jurisdiction coordination that carries context into every new market.

Private equity and funds

Deal, portfolio and regulatory support across markets at once.

Founders and growth companies

Expansion, hiring, IP and entities across borders.

Family offices

Structures, residency, succession and governance across countries.

Institutions

Development bodies and public institutions needing coordinated multi-market support.

Technology companies

Data, AI regulation, IP and operating structure.

Mobility clients

Residence, investor routes and the tax interfaces of moving.

Law firms

Global positioning, co-practice relationships and corridor visibility.

09 · WLA QUALIFIED™

Hard to earn. Kept through use.

Earned on evidence and renewed on contribution. One firm per practice per jurisdiction, reviewed every year against published standards.

HOW VERIFICATION WORKS

Evidence	The firm submits standing and practice evidence through the Partner Portal.
Review	A WLA reviewer checks each practice claim against the evidence.
Scope	Profiles and matching show verified practices and jurisdictions.
Renewal	Twelve months later the review repeats.

01

Jurisdictional standing

Active practice and good standing, verified by WLA against evidence.

02

Quality standards

Client care, ethics, matter management and conduct under the Co-Practice Protocol.

03

Co-practice engagement

Practice groups, WLA Intelligence and engagement on matters.

04

Annual review

Every designation reviewed each year; renewal follows active use.



10 · TWO DESIGNATIONS

One seat. Real momentum.

Each designation is held by one firm. Its value grows as the firm uses WLA: bringing cross-border questions in, contributing intelligence and leading its corridor.

Fees are annual, in US dollars, excluding taxes and bank charges. Every designation is granted on WLA Qualified™ review.

EXCLUSIVE PRACTICE PARTNER

USD 995

Per practice group, per jurisdiction, per year

- Directory profile, verified by practice and jurisdiction
- WLA Intelligence, with a byline for contributions
- Introductions when WLA activates your practice and jurisdiction
- Practice group sessions and the Global Business Circuit™

CORRIDOR LEADER

USD 2,995

First corridor side, per year · each additional side USD 1,995 · from the third consecutive year USD 2,695

- Named Corridor Leader, one per side, visible across WLA
- The Corridor Executive Desk: corridor enquiries route to your firm
- Quarterly corridor intelligence published under your firm name
- Named on the UNBOUNDED™ programme and the corridor page
- 2026 founding status, held permanently

11 · BUILDING BUSINESS WITH WLA

A system built for firms that grow across borders.

The strongest partners use the institution actively: they bring questions, publish knowledge, lead corridors and stay visible inside the wider business circuit.

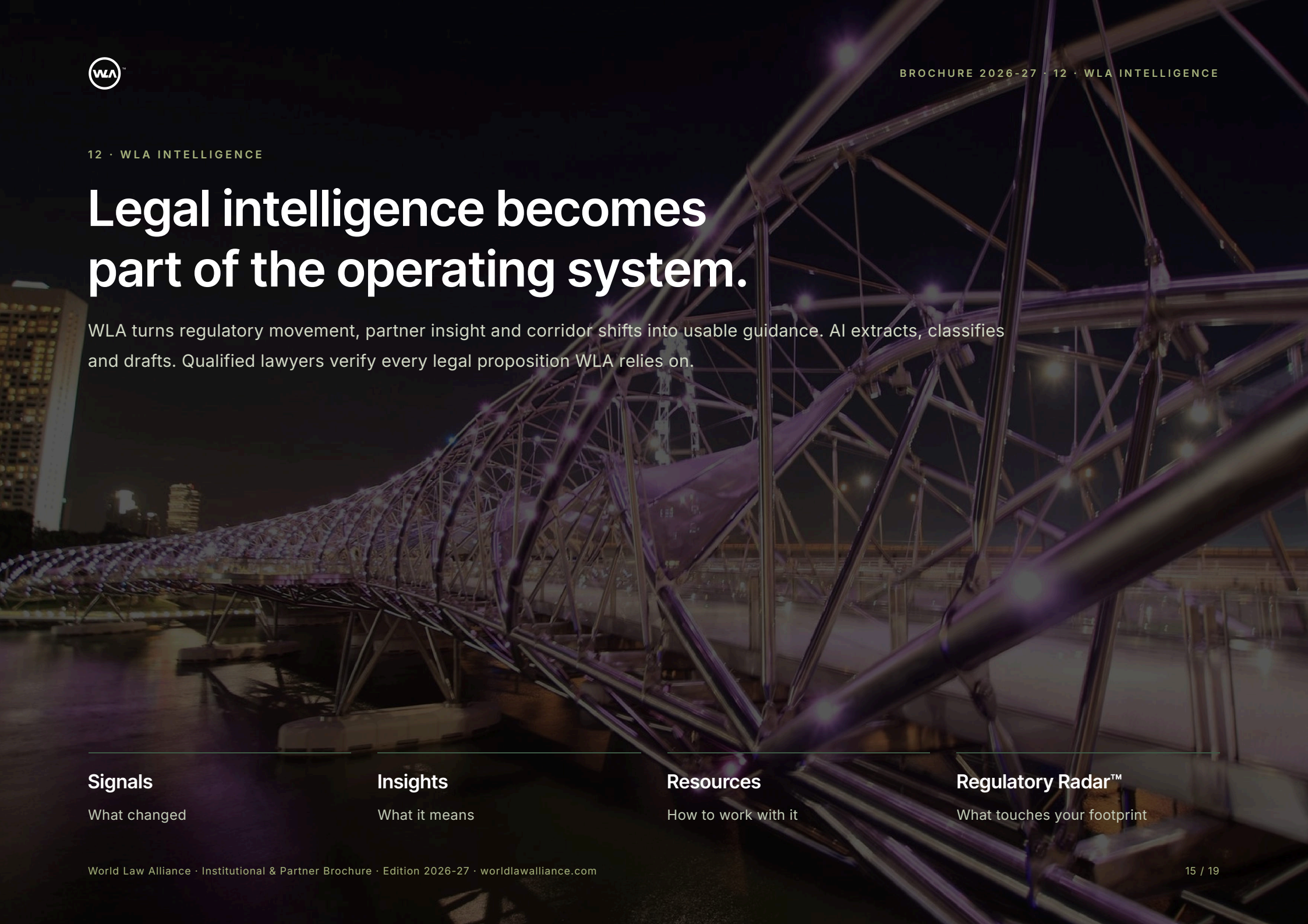
01	**Bring live client questions**	Use WLA when a client needs another jurisdiction, another practice or a market-entry answer.
02	**Grow with clients abroad**	Stay the coordinating firm as your clients expand into new markets.
03	**Work your corridors**	Build working familiarity with the firms on the routes your clients use.
04	**Contribute intelligence**	Signals and insights from your jurisdiction build discoverability and credibility.
05	**Join the Global Business Circuit™**	Access sessions and the Assembly turn digital contact into working relationships.



12 · WLA INTELLIGENCE

Legal intelligence becomes part of the operating system.

WLA turns regulatory movement, partner insight and corridor shifts into usable guidance. AI extracts, classifies and drafts. Qualified lawyers verify every legal proposition WLA relies on.



Signals

What changed

Insights

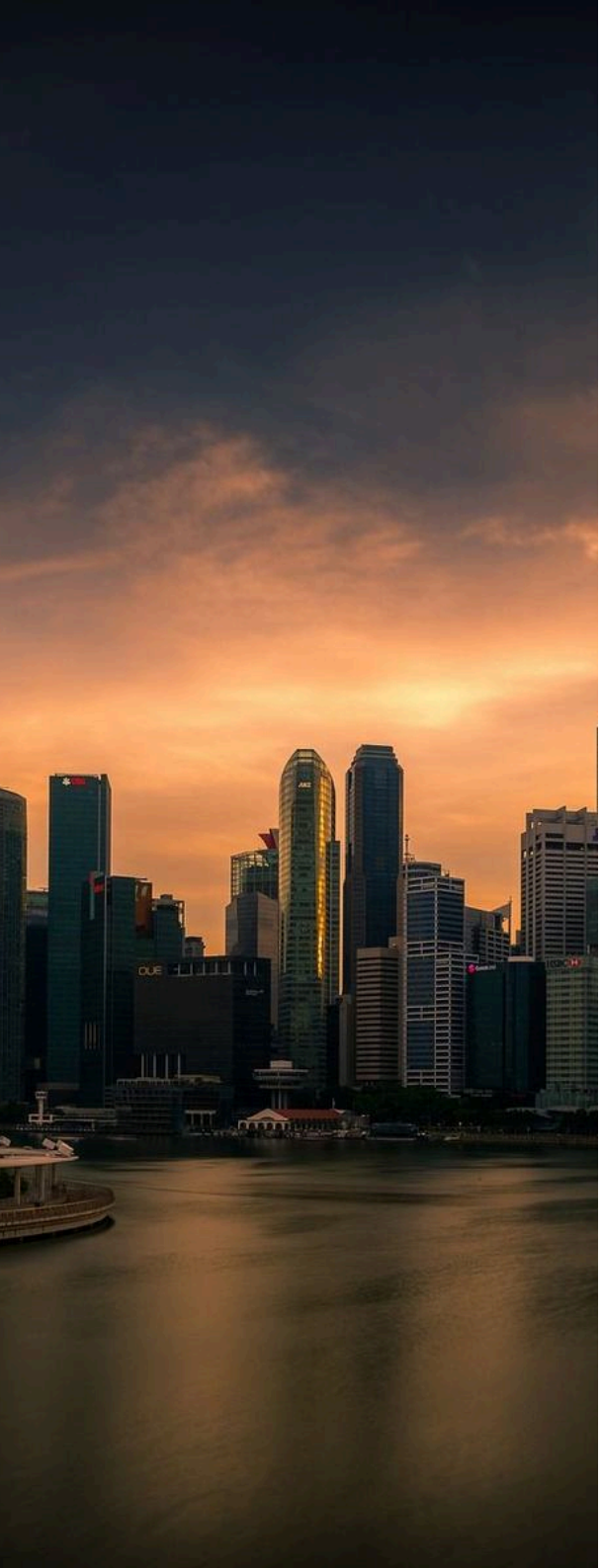
What it means

Resources

How to work with it

Regulatory Radar™

What touches your footprint



13 · THE UNBOUNDED™ GLOBAL ECOSYSTEM

Six institutions. One direction.

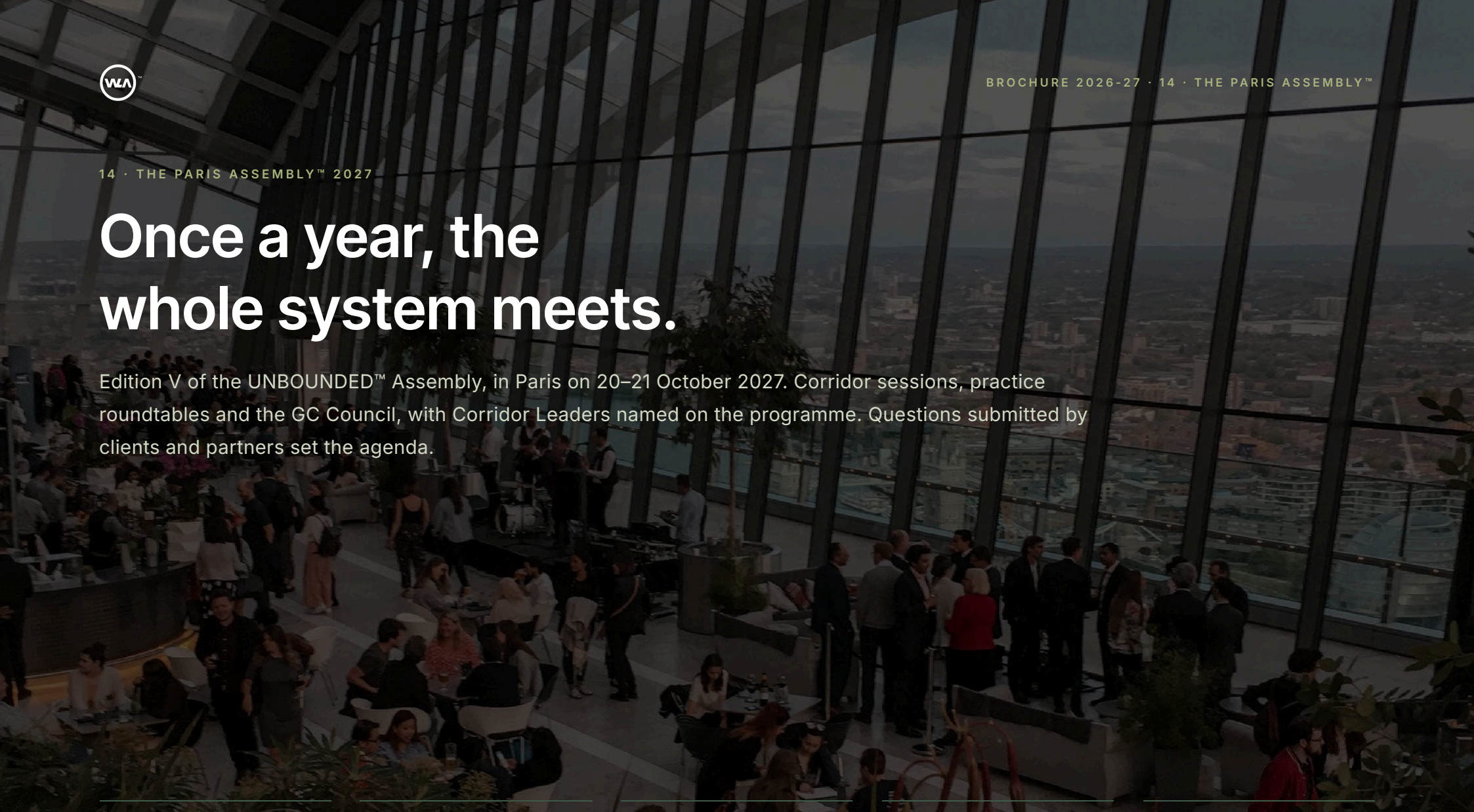
Law, tax, business advisory, dispute resolution, governance and academia, each in its own lane, connected where a client's decision crosses them. The Global Business Circuit™ connects them: Know · Find · Solve.

01	**World Law Alliance**	Cross-border legal intelligence, mapping and verified counsel through independent partner firms.
02	**WONE Global™**	Independent partner firms across law, tax, audit and business consulting.
03	**UNIONE™**	Dispute prevention, dispute resolution and arbitration administration.
04	**TheNeutrals.ORG™**	Certified neutrals for mediation and expert determination.
05	**IJC™ · International Jurisdictions Council**	Jurisdictional readiness and legal intelligence, including the Global Legal Readiness Index™.
06	**FOREMARK™ Global**	Fixed-fee market entry for India, the UAE and Singapore.

14 · THE PARIS ASSEMBLY™ 2027

Once a year, the whole system meets.

Edition V of the UNBOUNDED™ Assembly, in Paris on 20–21 October 2027. Corridor sessions, practice roundtables and the GC Council, with Corridor Leaders named on the programme. Questions submitted by clients and partners set the agenda.



2023	2024	2025	2026	2027
UNBOUNDED™ Dubai	**UNBOUNDED™ London**	**UNBOUNDED™ Singapore**	**UNBOUNDED™ Barcelona**	**The Paris Assembly™**
Inaugural edition	Edition II	Edition III	Edition IV · 14 to 15 August 2026	Edition V · Paris · 20–21 October 2027

15 · HOW TO JOIN

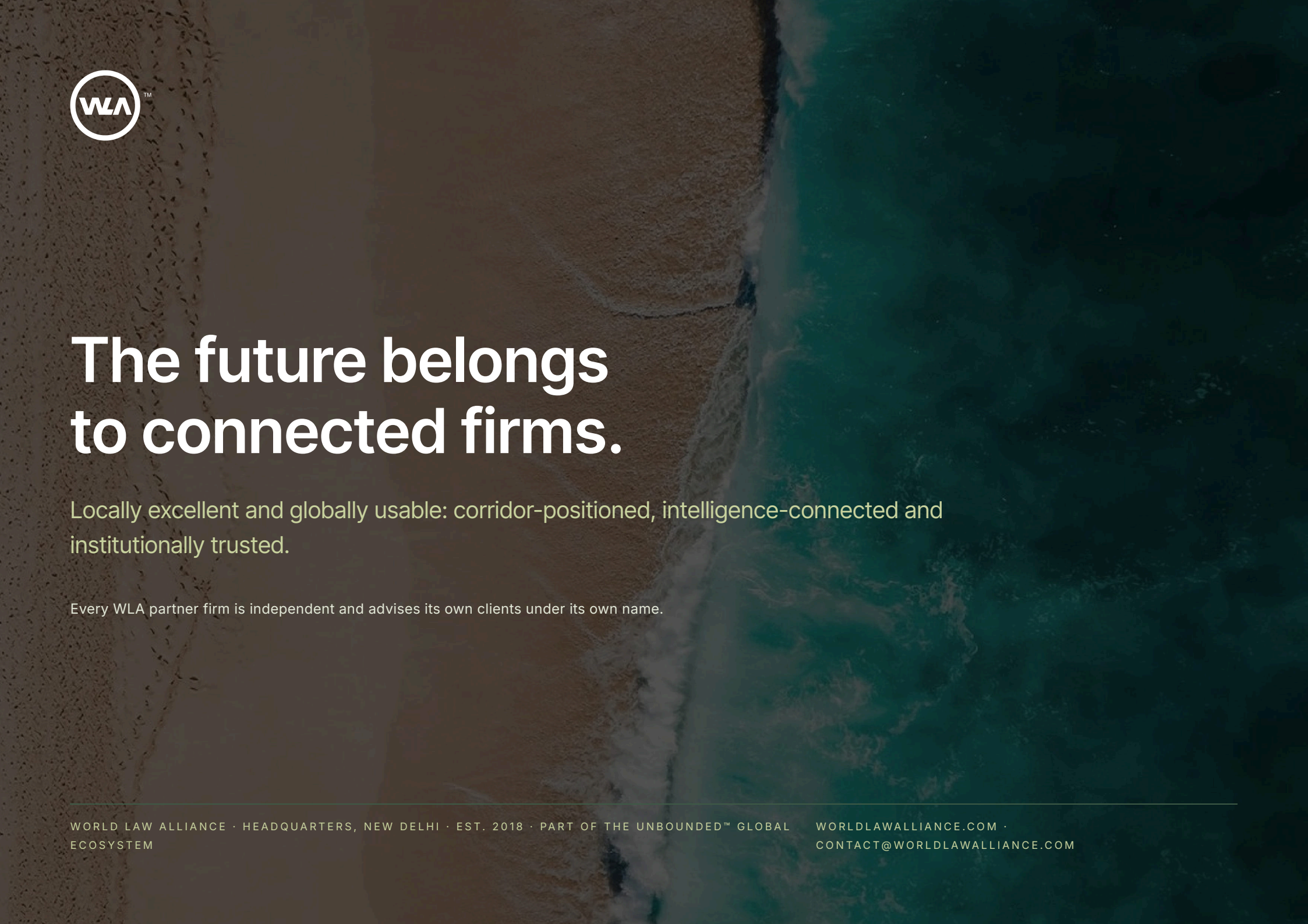
Four steps, from interest to designation.

WLA designates firms with the capability, outbound ambition and commitment to use the position well.

01	**Expression of interest**	Confidential and free of charge. Your firm, jurisdiction, core practices, senior responsible partner and the corridors that matter to you.
02	**Firm review**	Against the published WLA Qualified™ standards, with evidence of standing and practice submitted through the Partner Portal.
03	**Confirmation**	WLA confirms the designation scope and the Participation Agreement is signed. The designation, and founding status for 2026 Corridor Leaders, is activated when the first annual fee is received.
04	**Activation**	Your profile, corridor page and WLA Intelligence go live, and the firm enters the Global Business Circuit™.

worldlawalliance.com · For Law Firms · contact@worldlawalliance.com





The future belongs to connected firms.

Locally excellent and globally usable: corridor-positioned, intelligence-connected and institutionally trusted.

Every WLA partner firm is independent and advises its own clients under its own name.