

The Convergence That Changes *Cross-Border Practice.*

UNBOUNDED™ BARCELONA
14-15 August 2026 **DED** LONA

6

INSTITUTIONS

80+

JURISDICTIONS

60+

SPEAKER ROLES

2

FULL DAYS

14-15 August 2026

Hyatt Regency

Barcelona Tower

GRAN VIA 144 · BARCELONA

*Not Just a
Global Summit.
A Structural Shift.*

A CURATED CONVERGENCE · LEGAL · TAX · BUSINESS · DISPUTE



WHY CROSS-BORDER WORK BREAKS

Decisions made in sequence, *not together.*

Advisory, legal, and dispute perspectives rarely align at the same moment — leading to fragmentation, delays, and avoidable risk. UNBOUNDED exists to end this.

STRATEGY
Advisory &
Tax



LEGAL
Contracts &
Enforcement



DISPUTE
Arbitration &
Mediation

Not everyone
gets in.

CURATED PARTICIPATION · BY APPLICATION ONLY · AUGUST 2026

This is *your room*.

Six distinct practitioner groups.
One room. No silos. No separation.
Every discipline at full weight.



Law Firms

Navigate enforcement differences and jurisdictional complexity. Engage directly with advisory and dispute perspectives that shape real outcomes.

01



Tax Professionals

Structure cross-border transactions with awareness of legal enforceability and dispute exposure. Understand how decisions evolve beyond initial design.

02



CFOs & General Counsel

Reduce fragmentation across advisors. Gain a complete view of cross-border decision-making from structuring to execution to risk.

03



Business Advisors

See how strategic decisions connect across disciplines. Advise clients with the full picture — legal, dispute, and tax in the same room.

04



Arbitrators & Neutrals

Understand dispute formation at its source. Move from reactive resolution to proactive prevention using the INDS™ methodology.

05



Business Leaders

Gain clarity on how legal, tax, and advisory decisions connect and how outcomes are actually shaped across jurisdictions.

06

THE NEW REALITY

Cross-border is no longer *optional.*

It is the baseline of modern professional practice. The question is no longer whether your work crosses borders. The question is whether your room does.

FOR LAW FIRMS

I Legal *Reality*, Not Theory.

Navigate enforcement differences, jurisdictional complexity, and client expectations across multiple legal systems. At UNBOUNDED, you engage directly with advisory and dispute perspectives that shape real outcomes — not the version you present to clients.

CROSS-BORDER M&A

ENFORCEMENT

REGULATORY BEHAVIOUR

CORPORATE STRUCTURES

DISPUTE FORMATION





FOR TAX & ADVISORY

II Structure with *Full Awareness.*

Structure cross-border transactions with awareness of legal enforceability and dispute exposure. Understand how decisions evolve beyond initial design — and what the legal and dispute layers actually look like when things go wrong across jurisdictions.

TAX STRUCTURING

TRANSFER PRICING

MARKET ENTRY

GOVERNANCE

DISPUTE PREVENTION

FOR ARBITRATORS & NEUTRALS

III Prevention *Before* Resolution.

Understand dispute formation at its source. The INDS™ methodology (Integrated Neutral Dispute System) enables neutrals to move from reactive resolution to proactive prevention — engaging at the advisory and legal stages where disputes are actually seeded.

INTERNATIONAL ARBITRATION

MEDIATION

INDS™ METHODOLOGY

15-DAY TRIBUNAL

NEUTRAL EVALUATION





One *Ecosystem.* Six Institutions.

UNBOUNDED™ IS BUILT ON A GLOBAL INFRASTRUCTURE
COVERING THE COMPLETE LIFECYCLE OF CROSS-BORDER PRACTICE

The institutions that *build* the global operating layer.

Each institution is an independent global body. Together they constitute the most comprehensive cross-border ecosystem in professional practice.

WONE Global™

TAX · ADVISORY · ACCOUNTING · LEGAL

01

38+ jurisdictions. Tier 1 practitioner network spanning tax, advisory, accounting, and legal disciplines. The foundation of cross-border business and advisory expertise within the UNBOUNDED ecosystem.

WONE.GLOBAL

World Law Alliance

LAW · M&A · IP · CORPORATE · DISPUTE

02

Global network of leading law firms and practitioners. M&A, intellectual property, corporate law, and dispute resolution across jurisdictions. The legal backbone of UNBOUNDED.

WORLDLAWALLIANCE.COM

UNIONE™

INTERNATIONAL ARBITRATION

03

A revolutionary 15-day tribunal system for international arbitration. Bringing speed, certainty, and enforceability to cross-border dispute resolution without sacrificing procedural integrity.

UNIONE.GLOBAL

TheNeutrals.org

MEDIATION · NEUTRAL EVALUATION · IN DISPUTE

04

The global home of the INDS™ methodology. Mediation, neutral evaluation, and proactive dispute prevention. Moving the needle from resolution to prevention in cross-border practice.

THENEUTRALS.ORG

Foremark Global

MARKET ENTRY · GOVERNMENT INTERFACE

05

Strategic market entry advisory and government interface services across emerging and developed markets. The operational intelligence layer of cross-border expansion.

FOREMARKGLOBAL.COM

International Jurisdictions Council

JURISDICTIONAL INTELLIGENCE · LEGAL REALITY

06

Jurisdictional intelligence, legal reality mapping, and cross-border decision support. Translating the reality of how law actually works — jurisdiction by jurisdiction.

IJCOUNCIL.ORG

THREE PARALLEL TRACKS

Each complete. *All interconnected.*

I

BUSINESS & ADVISORY

Cross-border structuring, tax transformation, governance, market entry. Where strategy meets jurisdictional reality.

II

LEGAL REALITY

Contracts, enforcement, regulatory behaviour, corporate structures. Law as it is practiced — not as it is taught.

III

NEUTRALS & DISPUTE

Arbitration, mediation, dispute prevention, INDS™ methodology. Neutrality as a discipline — not a service.

TRACK I

I Business & *Advisory.*

Cross-border structuring, tax transformation, governance, and market entry across jurisdictions. Where strategy meets jurisdictional reality. Not theoretical — operational.

01

CROSS-BORDER STRUCTURING

How businesses actually set up across jurisdictions — and the gap between advice and execution.

02

TAX TRANSFORMATION

Transfer pricing, treaty planning, and the tax architecture of modern cross-border business.

03

CORPORATE GOVERNANCE ACROSS BORDERS

Board structures, compliance regimes, and governance norms across multiple jurisdictions simultaneously.

04

MARKET ENTRY INTELLIGENCE

Government interface, regulatory reality, and the operational truth of entering new markets.

05

CAPITAL & INVESTMENT FLOWS

Private equity, fund formation, and the movement of capital across regulatory boundaries.

TRACK II

II

Legal *Reality*.

Contracts, enforcement, regulatory behaviour, and cross-border legal strategy. Law as it is practiced — not as it is taught. Real jurisdictional complexity, not sanitised textbook versions.

-
- 01** **ENFORCEMENT REALITIES**
How contracts are actually enforced — and what breaks across jurisdictions when assumptions fail.
-
- 02** **REGULATORY BEHAVIOUR**
How regulators actually behave versus how they say they behave. The gap is where risk lives.
-
- 03** **M&A LEGAL COMPLEXITY**
Speciality finance, securitisation, structured finance — the legal architecture behind global capital flows.
-
- 04** **IP & TECHNOLOGY ACROSS BORDERS**
Intellectual property protection, technology agreements, and the legal reality of digital operations globally.
-
- 05** **CORPORATE & CROSS-BORDER DISPUTES**
How legal decisions seed future disputes — and what lawyers can do earlier to prevent them.
-

TRACK III

III

Neutrals & *Dispute.*

Arbitration, mediation, dispute prevention, and conflict lifecycle. Neutrality as a discipline — not a service. The INDS™ methodology: a revolution in how disputes are understood and prevented.

01

INDS™ METHODOLOGY

The Integrated Neutral Dispute System — how to engage at the formation stage, not the resolution stage.

02

INTERNATIONAL ARBITRATION — UNIONE™

The 15-day tribunal: speed, enforceability, and certainty without sacrificing procedural integrity.

03

CROSS-BORDER MEDIATION

Mediating disputes across cultural, legal, and jurisdictional complexity. Practical frameworks that work.

04

NEUTRAL EVALUATION IN PRACTICE

How neutral evaluation shapes outcomes before disputes crystallise — and how neutrals fit into advisory teams.

05

DISPUTE PREVENTION FRAMEWORKS

Structural approaches to preventing disputes at the contract, governance, and advisory stages.



*Practitioners.
Not Presenters.*

SELECTED FOR LIVED CROSS-BORDER EXPERIENCE
NEVER PROMOTIONAL · EVER
17 CONFIRMED · ~43 ROLES AVAILABLE

CONFIRMED SPEAKERS

The people *already* in the room.

24 confirmed · 60+ roles available

40+ jurisdictions represented

Selected for lived cross-border experience



Tara Buchanan

MANAGING DIRECTOR

Worldwide Advisory Pty Ltd

AUSTRALIA · TRACK I



Dr. John-Paul Monck

CHAIRMAN

Lemoigne

AUSTRALIA · TRACK I



Roberto Gilardino

REGIONAL PARTNER, NORTH ASIA

Horizons Corporate Advisory

CHINA · TRACK I



Peter S. Johnson

MANAGING PARTNER

FABER LLP

CANADA · TRACK I



Anant Bhatia

CEO, INTL. TAX & TRANSFER PRICING

Bhatia & Bhatia, Chartered Accountants

INDIA · TRACK I



Kevin McSharry

CEO

Circle Advisory

IRELAND · TRACK I



F. Miles Adler

MANAGING PARTNER

Adler Law Firm LLC

UNITED STATES · TRACK I



Prijumon Dominic

FOUNDING PARTNER & CEO

Dominic & Partners Chartered Accountants

UAE · TRACK I

Practitioners from *80+ jurisdictions.*



Andrzej Zacharzewski

MANAGING PARTNER

Zacharzewski & Partners
POLAND · TRACK II



Maria Antonia Garcia-Solanas

SENIOR MANAGING PARTNER

Amber Legal & Business Advisory
SPAIN · TRACK II



Kris Seyen

FOUNDER & MANAGING PARTNER

consey.legal
BELGIUM · TRACK II



Josep Figueras

MANAGING PARTNER

Figueras Legal
SPAIN · TRACK II



Stewart A. Levitt

MANAGING PARTNER

Levitt Robinson, Solicitors & Attorneys
AUSTRALIA · TRACK II



Piotr Nowaczyk

SPEAKER · ARBITRATION

TheNeutrals.org
POLAND · TRACK III



Thomas P. Valenti

SPEAKER · DISPUTE RESOLUTION

International Neutrals
USA · TRACK III



John Robert Papworth

ADJUDICATOR

TheNeutrals.org
UK · TRACK III



80+

JURISDICTIONS
REPRESENTED

60+

SPEAKER
ROLES

6

GLOBAL
INSTITUTIONS

3

PARALLEL
TRACKS

2

FULL DAYS

Two days. Three tracks. *One convergence.*

DAY ONE

14 August 2026

09:30 Opening Plenary — All Three Tracks

10:55 Morning Track Sessions (Parallel)

13:05 Hosted Cross-Track Lunch

14:20 Afternoon Track Sessions

15:55 Cross-Track Convergence Plenary

17:00 Evening Reception — Hosted

DAY TWO

15 August 2026

09:00 Opening Plenary — Cross-Track

10:10 Deep Track Sessions

13:00 Final Hosted Lunch

14:05 Final Parallel Track Sessions

15:25 Closing Convergence Plenary

19:00 UNBOUNDED™ Honours Evening

The Honours *Programme.*

UNBOUNDED™ Honours recognises exceptional cross-border practitioners across four categories on 15 August.

UNBOUNDED™ Honours recognises exceptional practitioners who embody the principles of cross-border professional distinction — integrity, impact, and jurisdictional breadth.



Legal Excellence

Cross-border legal practice across jurisdictions, dispute realities, and legal architecture.



Advisory & Business

Outstanding leadership in tax, advisory, and market-entry across borders.



Dispute & Neutrality

Excellence in arbitration, mediation, and cross-border dispute prevention.



Founding Contributor

Every Barcelona 2026 participant is permanently recognised as a Founding Contributor.

CATEGORIES AND RECIPIENTS ARE CONFIRMED BY THE UNBOUNDED™ SELECTION COUNCIL PRIOR TO THE HONOURS EVENING — 15 AUGUST 2026.

Barcelona
is not the venue.

It is the convergence.

14-15 AUGUST 2026 · HYATT REGENCY BARCELONA TOWER



EUROPE'S GATEWAY

The World's *Intersection.*

Barcelona sits at the intersection of four major cross-border corridors — EU, LATAM, MENA, and Africa. The most internationally connected hub for cross-border professionals. August 2026.

- Direct flights from 200+ cities worldwide
- 25 minutes from El Prat International Airport
- EU, LATAM, MENA, and Africa corridors intersect here
- Hyatt Regency Barcelona Tower · Gran Via 144
- Mediterranean culture · Global infrastructure · Zero compromise

The venue is
part of *the statement.*

Hyatt Regency Barcelona Tower · Gran Via 144 · Barcelona

Three outcomes. *Irreversible.*

01

Clarity

Understand how decisions connect across disciplines for the first time. Legal, tax, and dispute in the same room creates a clarity that siloed practice never can. You see the full picture — and you cannot unsee it.

02

Alignment

Break down the silos between legal, tax, and dispute that cost clients time, money, and outcomes. The UNBOUNDED room creates natural alignment between disciplines that never normally meet — with lasting effects.

03

Access

Position yourself within a global system of cross-border practitioners across 80+ jurisdictions. The relationships forged at UNBOUNDED operate at a different level — because everyone in the room is already operating across borders.

What *changes* when the disciplines share a room.

BEFORE — STRATEGY

Tax and advisory decisions made without awareness of legal enforceability or dispute exposure. Optimised for one dimension only.

BEFORE — LEGAL

Legal advice delivered after business decisions are made. Lawyers solving problems seeded by decisions they weren't part of.

BEFORE — DISPUTE

Arbitrators and mediators engaged only when disputes have already formed. Resolution without prevention.

AFTER — STRATEGY

Tax and advisory decisions made with full awareness of legal enforceability and dispute exposure. Optimised across all dimensions simultaneously.

AFTER — LEGAL

Legal advice embedded in business decisions from the start. Lawyers shaping outcomes, not just documenting them.

AFTER — DISPUTE

Neutrals engaged at the formation stage — understanding how disputes are seeded and intervening before they form.





Continue working
in fragmented *systems*.

Or step into one where everything connects.

The founding
group is now
being aligned.

YOU DO NOT REGISTER FOR THIS.
YOU POSITION YOURSELF WITHIN IT.

CONFIRM YOUR POSITION

Choose your *access level.*

LIMITED ACCESS

\$795

Single track · One day

Limited Access

Access to a single track for one day. Ideal for practitioners with a primary discipline focus. Includes all plenary sessions and the evening reception.

SUBJECT TO AVAILABILITY

FULL CONVERGENCE — RECOMMENDED

\$1,595

All 3 tracks · Both days · Honours Evening

Full Convergence Access

Complete access to all three tracks, both full days, the UNBOUNDED Honours Evening, and permanent Founding Contributor recognition. The only way to experience the full convergence.

FOUNDING STATUS INCLUDED

SINGLE DAY ACCESS

\$995

All tracks · One day

Single Day — Full Access

Full access to all three tracks for a single day of your choice. Includes all plenary sessions and hosted lunch. A complete single-day UNBOUNDED experience.

DAY 1 OR DAY 2

INSTITUTIONAL PARTICIPANTS

Preferential *terms for members.*

Members of the six founding institutions participate through their institution's founding pathway — with preferential terms, priority placement, and Founding Contributor recognition built in.

-
- **WONE Global™** Tax · Advisory · 38+ jurisdictions

 - **World Law Alliance** Law · M&A · IP · Corporate

 - **UNIONE™** International Arbitration

 - **TheNeutrals.org** Mediation · INDS™

 - **Foremark Global** Market Entry · Government Interface

 - **International Jurisdictions Council** Jurisdictional Intelligence
-

CONFIRM YOUR POSITION

Apply at unboundedglobal.com

The room is forming. Confirmations are allocated in order of receipt. Early registration closes automatically at 50 confirmations. Pricing increases immediately thereafter.

If you belong to this world, you already know. The question is whether you are in the room.

CONFIRM PARTICIPATION →

EVENT

UNBOUNDED™ Barcelona 2026

The Convergence That Changes Cross-Border Practice

DATES

14–15 August 2026

Two full days · Three parallel tracks

VENUE

Hyatt Regency Barcelona Tower

Gran Vía 144 · Barcelona · Spain

EARLY REGISTRATION

\$895 Full / \$595 Single Day

29 confirmations remaining at early rate

CONTACT

register@unboundedglobal.com

WhatsApp / Phone: +91 8505 999 819

unboundedglobal.com

Come. Be part of

UNBOUNDED™ BARCELONA
14-15 August 2026

14-15 AUGUST 2026 · HYATT REGENCY BARCELONA TOWER

TRACK I

Business & Advisory

TRACK II

Legal Reality

TRACK III

Neutrals & Dispute

unboundedglobal.com